

## **Health and Wellbeing Board**

### **Minutes of the meeting held on 22 July 2016**

#### **Present**

Councillor Richard Leese, Leader of the Council (Chair)  
Councillor Paul Andrews, Executive Member for Adults (MCC)  
Councillor Sue Murphy, Executive Member for Public Service Reform (MCC)  
Dr Manisha Kumar, Substitute Member, Central Manchester Clinical Commissioning Group  
Michael Greenwood, Chair, North Manchester Clinical Commissioning Group  
Dr Philip Burns, Chair, South Manchester Clinical Commissioning Group  
Steve Mycio, Chair, Central Manchester Foundation Trust  
Barry Clare, Chair, University Hospital South Manchester  
Jim Potter, Chair, Pennine Acute Hospital Trust  
John Scampion, Chair, Manchester Mental Health and Social Care Trust  
Mike Wild, Voluntary and Community Sector representative

#### **Apologies**

Councillor Sheila Newman, Executive Member for Children's Services  
Vicky Szulist, Chair, Manchester Healthwatch  
Dr Mike Eecklaers, Chair Central Manchester Clinical Commissioning Group

#### **HWB/16/32 Minutes**

#### **Decision**

To agree the minutes of the Health and Wellbeing Board meeting on 22 June 2016.

#### **HWB/16/33 Single Hospital Service Review**

The Board considered a report of the hospital provider trust representatives which set out the progress of the Single Hospital Service Review.

The Single Hospital Service Review described how significant benefits could be realised by the hospitals in Manchester collaborating more closely together. It also recommended the creation of a new, single organisation incorporating University Hospital of South Manchester NHS Foundation Trust (UHSM), Central Manchester University Hospitals NHS Foundation Trust (CMFT) and services provided at North Manchester General Hospital (NMGH). The Health and Wellbeing Board (HWB) supported recommendations and asked the three provider trusts to provide an initial assessment on how this would be delivered and the timescale for implementation.

Representatives from the provider trusts gave a short presentation explaining how the establishment of the single organisation would be achieved. There were three distinct approval processes to go through; due diligence within each individual trust, a detailed review by NHS Improvement, and an appraisal from the Competition and Markets Authority.

The first stage of the implementation would be the merger of UHSM and CMFT by April 2017. NMGH would be merged into the new foundation trust by October 2018. The timescale was challenging, but also necessary to keep up with the pace of changes in commissioning and the locality care organisation. Peter Blythin had been appointed as programme director and work was underway to establish a programme team to take the changes forward. Further work was required to understand and align the changes to the North East sector (Bury, Oldham, and Rochdale), ensure staff were engaged and services were provided to a consistent level during the transition.

The Chief officer for South Manchester CCG informed the Board of the Commissioners response to the work done so far. The three Manchester CCGs and Manchester City Council have established a Joint Commissioning Executive to create single leadership arrangements for commissioning of health and care. The JCE will oversee the commissioning of the single hospital service and the development of the Local Care Organisation. The work is in five stages which were detailed in the report. The Board was asked to support the approach.

The provider representatives on the Board welcomed the report and the progress made to date. They explained that CMFT and UHSM had joint board meetings (with representation from NMGH) on a weekly basis. They noted that it was a sensible approach to merge the three trusts in two phases (with NMGH being incorporated at a later date) given the scale of the changes required. They also thanked the representatives from Healthwatch and MACC for their support in reviewing how to engage with the public and staff.

The Board briefly discussed the impact of the pending Care Quality Commission report for NMGH on the proposals. The Board acknowledged that there was a need to monitor the outcomes of this review and to ensure that the pace of change was maintained. Provider trusts highlighted the opportunity this presented for each of the trusts to support each other to ensure services were stabilised.

The Board welcomed the report and acknowledged the challenging timescale of the changes. It noted that mental health services in Manchester were also being reorganised and it was important to maintain links to ensure the whole range of services across Manchester were consistent. The Board also recognised that there would be a huge cultural shift for staff and patients in their experiences of healthcare and it was important to ensure that they were engaged in the process. In particular, members acknowledged the need for the changes to happen quickly to reduce the level of uncertainty for staff.

## **Decision**

To support the principles and transactions described in the providers scoping report and the commissioners response.